

Capital Out-turn 2016/17

Cost Centre	Scheme Name	Original Budget	Slippage b/f from 2015/16	In-year budget changes	Slippage c/f to 2017/18	Increase / (Decrease) at Revised	(A)	(B)	(A - B)
							Revised Budget	Total Spend Out-turn	Variance
201116	Academy (Revs & Bens) print management service	10,000	-		-	(500)	9,500	9,500	-
201061	Business Transformation - Customer Contact	30,000	-		-	-	30,000	6,552	23,448
201105	Call Centre system upgrade	-	3,930		-	-	3,930	1,990	1,940
206105	Capita Revenues & Benefits system	-	28,000		-	(2,788)	25,212	25,212	-
201007	CAPS system replacement	-	-	7,822	-	951	8,773	8,773	-
201012	Electronic Document and Records Management System (EDRMS)	-	11,293		(11,293)	-	-	-	-
201080	Financial Management Information Systems (FMIS)	10,750	9,250		(9,000)	-	10,748	10,748	(10,748)
201013	HR system upgrade	-	2,257		-	(2,257)	-	-	-
201101	IT hardware replacement	40,000	20,695		-	(35,029)	25,666	25,666	-
201120	Licencing system (LALPAC)	-	7,100		-	-	7,100	5,000	2,100
206106	SAN server replacement	50,000	-		(50,000)	-	-	-	-
206107	Sorce - intranet	-	8,365		-	(3,365)	5,000	3,266	1,734
201088	Web Firmstep - cloud based	10,000	-		-	(443)	9,557	9,557	-

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Slippage	Under / (Over) Spend	Director's Comments and Explanation for Budget Variations During 2016/17
-		- The scheme involves technical / implementation assistance in setting up the new Capita Revs & Bens system and procurement of a third party to deliver the service's printing requirements externally. Now Complete.
23,448		- Report went to SMT on 10th Jan seeking permission to begin rollout of IDOX mobile apps for Building Control, Planning and Environmental Health and purchase of mobile devices. Order has now been placed for £18,000 (May 2017), residual budget to be spent on project implementation
1,940		- Residual budget to be utilised for Tiger call logging system upgrade. Currently seeking quotes.
-		- The new self-serve system is fully live. There is £2,800 of the budget remaining which is being held as a contingency in case issues arise during the first few weeks of the system being in use. Now Complete
-		- Spend in 2016/17 relates to the second half of system upgrade costs and was funded via a transfer from the Business Continuity fund. An additional £950 was needed for a further corporate spatial database. Now Complete
-		- The budget is earmarked for EDRMS server and software upgrade.
(10,748)		- Shared Financial Services work plan was re-prioritised in 2016/17. When the revised estimate was estimated it was believed that the project would be finalised in 2017/18, however, pace stepped up and the project was completed within 2016/17. The funding for this project was held within an earmarked reserve and therefore there is no resulting impact on the revenue budget.
-		- Recently researched new HR solution available Selima, therefore to ensure the best solution is found the £2,257 budget will not be spent in 2016/17. Initial quotes will be obtained for futuer capital requirement.
-		- £21k has been spent on a new generator (and the funding was carried forward from 2015/16). Of the remaining £40k budget, the majority of it is earmarked to support the "SAN server replacement" scheme costs.
2,100		- A new system has been implemented. The remaining budget will be used for further development costs.
-		- A specification has been developed. The procurement process was originally planned to begin in September but has been delayed because the bulk of the work involved in installation and testing to minimise any risk and also take account of other new work demands. The procurement is now complete and the hardware purchased. We are beginning installation process on the 30 May 2017.
1,734		- Non-material budget variation.
-		- This budget is used for ongoing website development. Now Complete

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206136	Business continuity & disaster recovery	150,000	(7,823)	(7,822)	-	(134,355)	-	-	-
Shared Services and Corporate Support		300,750	83,067	-	(70,293)	(177,786)	124,738	106,264	18,474
206094	Civic centre - Lift replacement	2,677	(160)		-	(2,517)	-	-	-
206082	Civic centre - Window replacement	-	10,348		-	(10,348)	-	-	-
206121	Inv Prop Heaton St - Roof refurbishment	20,000	-		(20,000)	-	-	-	-
206138	Inv Prop Middleforth / Bison Place - Redevelopment of units	5,000	-		(5,000)	-	-	-	-
206135	Momentum business centre	-	-	610,100	-	(22,293)	587,807	587,417	390
206112	Moss Side Depot - Fire suppression works	50,000	-		(50,000)	-	-	-	-
206100	Bamber Bridge refurbishment of pavilion	-	7,016		-	(6,888)	128	-	128
206091	Gregson Lane replacement pavilion	-	30,000		(30,000)	-	-	-	-
206108	Wesley St development	54,976	-		(54,976)	-	-	-	-
Management of Assets		132,653	47,204	610,100	(159,976)	(42,046)	587,935	587,417	518
205140	Open Spaces 2015/16	91,800	-	(78,779)	-	-	13,021	13,021	-
206140	Open Spaces 2016/17 to 2019/20	100,000	-	17,779	(17,779)	-	100,000	85,946	14,054
206147	Farington Lodges improvements	100,000	-		(100,000)	-	-	-	-

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-	-	- This budget serves as an ICT emergency planning fund to be called upon should any of the key systems require urgent work to keep all aspect of the Council uncompromised and safe. A transfer of £15,645 was made from this budget to the CAPS system replacement scheme, with 50% occurring in 2015/16 and the other 50% in 2016/17 (see above).
18,474	-	
-	-	Complete
-	-	Complete
-	-	Reassessed and works not needed yet. To be rephased to 2018/19 when further assessments will be carried out.
-	-	This project was rephased to 2017/18 pending the outcomes from the Strategic Asset Review. Project and feasibility to be considered in 2017/18.
-	390	Complete
-	-	Capacity issues due to two members of the three person property team leaving the council have resulted in this project being rephased to 2017/18. Works were desirable but not essential to be completed in 2016/17.
-	128	Complete and budget not required.
-	-	The Council will provide this funding towards a new community centre once the community group has raised sufficient funds themselves. Therefore timescales for spend are dictated by the community group and the budget will continue to roll forward into future years until required. However, the community group are making good progress.
-	-	Negotiations between a purchaser and the owners of the mill site have been ongoing for several years and their sale contract has now just recently been completed. Discussions have therefore now re-commenced with the owners of the mill site with a re-valuation exercise to be undertaken. This will enable the Council to progress and conclude the overage clause in the project which was part of the sale agreement with the original owner of the MacKenzie Arms. The budget has been rephased to 2017/18 and will be used to cover any legal costs and valuation fees required to conclude this work.
-	518	
-	-	Complete
14,054	-	This budget is committed to a project which is weather dependent. The work will be carried out during the 2017/18 summer period.
-	-	A recent fire in the vicinity has caused pollution issues to the lodge water. The project has therefore been suspended whilst this is resolved working with the Environment Agency. Discussions are ongoing with stakeholders and some works are expected to be undertaken later in 2017/18.

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							Revised Budget	Total Spend Out-turn	Variance
206132	Gregson Green - Drainage Scheme	102,705	6,190		(50,608)	-	58,287	58,287	-
206141	Hurst Grange Park	50,000	-		(40,340)	-	9,660	-	9,660
205102	Hurst Grange Park development plan	50,000	-		(50,000)	-	-	-	-
206127	Moss Side Sports Facilities - Car park extension	-	50,000		(42,500)	-	7,500	6,890	610
206115	St Mary's, Penwortham - Churchyard wall repairs	73,000	3,950		(76,950)	-	-	-	-
204058	Vehicles and Plant replacement programme	158,000	213,671		(109,984)	-	261,687	228,223	33,464

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-	-	This scheme has been match funded by Sport England who are managing the project. The project has been managed over 2 financial years which is outside council control.
9,660	-	Some works have been awarded to improve the drainage and culverts and will be carried out when ground conditions improve during 2017/18. The remaining monies (circa 50%) are to be used to support development projects for the park and/or the coach house lottery bid project as outlined below. Therefore the non-material budget amount may roll forward each year until the lottery bid process is concluded.
-	-	The Council is assisting the Friends Group in submitting a lottery bid to restore the coach house building. The friends have successfully obtained a resilience grant to allow the process to progress. The budgets purpose is to provide match funding for the restoration project should the bid require it. The budget will roll forward each year until the lottery bid process is concluded.
610	-	Complex land ownership issues have now been resolved with HCA which has taken some considerable time. Land transfer to the Council has been completed. A revised budget forecast for £110k to provide a facility to meet the increasing demands for the site has been approved as part of the budget process. The scheme went to Cabinet in June for approval. Capacity within the team has also been a limiting factor as the land ownership issues became more complex than first envisaged.
-	-	Technical surveys have been carried out to identify works that are required. These have established that further surveys are required due to the stability of the ground in the graveyard and how this could impact on the project. The results of these surveys are awaited. Permissions will be required from the diocese and past experience shows that this will take some time. The scheme has become more complex making greater demands on officer time than first envisaged. As a consequence capacity within the team has also been a limiting factor. Future schemes for closed churchyards will now be phased over a two year period. The scheme will now continue into 2017/18.
33,464	-	A service transformation exercise is being undertaken in 2017/18 which will require different vehicle requirements. Therefore a number of vehicle replacements have been put on hold until this exercise is undertaken. The transformation exercise was a 2016/17 project which has been delayed due to a number of issues including capacity.

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206142	Withy Grove Park	250,000	-		(250,000)	-	-	-	-
206143	Worden Park - Extension to overflow car park	130,000	-		-	(20,644)	109,356	109,301	55
206118	Worden Park - Refurbishment of vinehouse	80,000	-	18,000	(58,000)	-	40,000	26,094	13,906
206117	Worden Park - Replacement conservatory / greenhouse	150,000	-	43,000	(190,005)	-	2,995	2,995	-
206144	Worden Park - Toilet facilities improvements	150,000	-		(150,000)	-	-	-	-
Neighbourhoods and Streetscene		1,485,505	273,811	-	(1,136,166)	(20,644)	602,506	530,757	71,749

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-	-	Progress was delayed due to the installation of a footbridge by Network Rail as logistically it would not be possible to carry out two major projects on the park simultaneously as the Network Rail works would cause damage to the improvement scheme to be done by the Council. Health and Safety would also be an issue if two major contracts were delivered at the same time. Also Network Rail had committed to provide a road across the park as part of their works which would supplement the Council's own improvement scheme. Network Rail has now suspended the bridge scheme and cannot provide an implementation date or full confirmation that the scheme will take place in the future. As a result the Council can now progress the improvement scheme which will now need to be redesigned. The scheme has been rephased to 2017/18 and is scheduled for the July Cabinet for approvals. Due to the scale of the works there is the potential that the final works may be completed in early 2018/19.
-	55	Complete
13,906	-	Cabinet approved the award of the contract in September 2016 and an increase in the collective budget for the two schemes (vine house and conservatory) of £61k due to the improved and enhanced specification (wood changed to heritage style aluminium). This is funded by a virement from the Open Spaces capital budget. Due to the specialised and bespoke build programme of the enhanced specification the lead in time is much greater than initially forecast taking up to 12 months. The build project is expected to be complete in summer 2017/18.
-	-	As above, however, English Heritage raised a number of planning issues. An application was therefore made to delist the building which has now been approved by English Heritage. This has delayed the project but progress can now be made with a completion date expected in late 2017/18 or early 2018/19.
-	-	Consultation has taken place at the Leyland My Neighbourhood Forum which has established the most appropriate locations. A revised budget forecast for £225k to provide facilities in appropriate locations has now been approved as part of the budget process. Due to the revised budget forecast which needed to be approved through the budget process and changes to the location requiring more complex connections following the consultation, work will now be undertaken in 2017/18. As the project has become more complex than first envisaged this has impacted on officer time and capacity. However, a report is scheduled for the July cabinet for approvals.
71,694	55	

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203120	Feasibility & Surveys - Design and development	20,000	-		-	(2,000)	18,000	12,903	5,097
206130	St Catherine's Park - Memorial & peace garden, pathways, footbridge, seating, etc.	20,000	54,957		-	(2,320)	72,637	71,454	1,183
206145	Central Parks development	35,000	-	(35,000)	-	-	-	-	-
206134	Cuerden Park visitor centre	-	3,500		-	-	3,500	-	3,500
206122	Bamber Bridge - Regeneration	300,000	(25,955)	165,955	(80,000)	-	360,000	232,687	127,313
203222	Leyland - Gateway features	115,000	8,518		(40,000)	(33,518)	50,000	25,606	24,394
203216	Leyland - Regeneration	270,000	20,000	(5,000)	(285,000)	-	-	-	-
206156	Leyland - Town Team	-	-	5,000	-	488	5,488	5,488	-
203209	Longton Village - Regeneration	31,185	33,233		(7,000)	(45,418)	12,000	1,957	10,043
203221	Longton Village - Coastal communities	9,500	4,786		-	-	14,286	12,936	1,350

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-	5,097	This budget is present in the programme to allow schemes to be developed and early design work to take place. Therefore it is difficult to predict annual spend. £20,000 is a realistic amount which allows schemes to progress feasibility. As this is a cash limit and not a specific budget, ad-hoc expenditure mean that a non-material variance is always likely at out-turn.
-	1,183	Complete Phase 1 on schedule & majority of costs reclaimed from City Deal. Design & build of Phase 2 is scheduled for 17/18
-	-	Overall the Central Parks masterplan is on target with the completed masterplan due Spring 2017 and due to go to Planning Committee during this Summer. The re-phasing recorded here is due to the capital financing being sourced from the City Deal (CD) arrangement. As the CD finance model is being revised additional authorisations are required to ensure that funding is guaranteed prior to any expenditure by the Council.
3,500	-	This scheme stalled due to staff turnover, however the Acting s151 has intervened and this project will be concluded before 30/07/17 at the very latest date.
127,313	-	SRBC costs are reclaimed from City Deal. The re-phasing recorded here is due to timing changes made as a result of this project being part of the City Deal process. As above additional authorisations are required whilst the CD finance model is being revised.
24,394	-	Overall the whole project is generally as planned, for instance the Tractor feature was installed as per the project schedule. These features (the next one planned being the Iron Horse in Moss Side) are now progressing under City Deal. Costs are reclaimed from City Deal. As above the re-phasing recorded here due to the revised processes re: CD.
-	-	A masterplanning exercise is now being undertaken under management of City Deal. On completion of this there will be consideration of future works programme for Leyland. There-phasing recorded is due to timing changes made as a result of this project being part of the City Deal process, which means funds can be reclaimed but that additional authorisations are required by City Deal.
-	-	This is used to assist the Town Team which has a programme to make town centre improvements and install additional Christmas lighting. The Team has contributed additional funding by fundraising at their town centre events.
10,043	-	Complete on target. Remaining funds, originally received from DCLG, will be used for future projects in the area that are complementary. The retention of funds has been authorised by DCLG.
1,350	-	

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206146	Leyland, Penwortham & Lostock Hall masterplan	35,000	-	(35,000)	-	-	-	-	-
206123	Penwortham - Regeneration	-	36,434	-	-	(36,434)	-	-	-
206129	Walmer Bridge Improvements	86,000	(1,646)	9,146	(73,500)	-	20,000	46,838	(26,838)
206148	Hutton overflow car park	30,000	-	-	-	-	30,000	30,583	(583)
206157	Leyland Fox Lane Sports & Social Club	-	-	46,000	-	-	46,000	46,000	-
206149	Lostock Hall Football Facility	150,000	-	-	(150,000)	-	-	-	-
206128	Malt Kin Fold - Contribution to extension of track	-	12,800	-	-	-	12,800	12,800	-
206150	Walton-le-dale Community Centre car park refurbishment	75,000	-	-	(75,000)	-	-	-	-
Regeneration, Leisure & Healthy Communities		1,176,685	146,627	151,101	(710,500)	(119,202)	644,711	499,252	145,459
206151	Affordable Housing	1,345,000	-	-	(1,345,000)	-	-	-	-
206003	Disabled Facilities Grants	334,000	105,929	209,377	(41,875)	-	607,431	428,956	178,475
206152	Empty Properties	100,000	-	-	(64,000)	-	36,000	20,513	15,487
206155	Private Sector home improvement grants	500,000	-	-	(500,000)	-	-	-	-
206158	CPO 30 Rhodesway	-	-	-	-	3,000	3,000	-	3,000
Strategic Planning and Housing		2,279,000	105,929	209,377	(1,950,875)	3,000	646,431	449,469	196,962
203141	Performance Reward Grant (PRG)	46,023	24,930	-	(46,703)	-	24,250	23,194	1,056

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-	-	A masterplanning exercise is now being undertaken by City Deal. On completion of this there will be consideration of future works programme. As above the re-phasing of this is due to timing changes made as a result of this project being part of the City Deal process and the revision of the CD Finance Model.
-	-	Scheme completed on target. SRBC costs reclaimed from City Deal.
(26,838)	-	On the face of it this looks like the scheme has overspent, however, it is an instance where the pace of progressing the project has increased post revised estimate. Approval for increased budget was given by Cabinet 7th Sept 2016. Total scheme delivery currently on target due to completed on time in 2017/18.
-	(583)	Scheme completed. Minor overspend due to drainage issues affecting removable bollards.
-	-	Scheme completed.
-	-	This has not been spent in the planned year due to the number of options generated by the football club not meeting the wider needs of the community. Feasibility works are still being undertaken with the club. Agreement needs to be made to suit all parties before any project works can commence.
-	-	No budget variation to report.
-	-	Changes to the scheme by the community mean that the final design needed to be accepted by Planning Committee. These changes have meant there needs to be a solution that is adheres to planning requirements. This scheme cannot be progressed with the assistance of the Council's Regeneration Team until they resolve this.
139,762	5,697	
-	-	In September 2016, the Affordable Housing Commuted Sum Policy was approved. The Policy has been promoted with Registered providers and other housing providers and two schemes have been submitted to the authority for consideration.
178,475	-	100% of the original allocation was spent, and 100% of total funds were allocated. The underspend (of the additional allocation) was due to late and unforeseen cancellation of grants by customers.
15,487	-	3 properties were identified for this project, which would have meant the projected out turn being met. However one owner recently pulled out of the project and funds will be reallocated.
-	-	The Policy was agreed by the Council late 2016. Legal transactions with the delivery partner extended the introduction of the scheme. These have been completed and the scheme is underway Spring 2017.
3,000	-	Invoice received and payment now made.
196,962	-	
1,056	-	

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	South Ribble Partnership (PRG)	46,023	24,930	-	(46,703)	-	24,250	23,194	1,056
	Expenditure Total	5,420,616	681,568	970,578	(4,074,513)	(356,678)	2,630,571	2,196,353	434,218
	% of Revised Budget							83.5%	16.5%

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1,056	-	
427,948	6,270	
16.3%	0.2%	